CERTIFIED SUPERINTENDENT & FOREMAN SYLLABUS

4 Hours 1. Documentation/Documentation o Advantages of Great Documentation Types of Documentation Required o 5 Logs You Must Keep o How to write good RFI's Sample Documentation Forms 2. Specifications/Blueprint Reading 4 Hours o Purpose of the Specifications and Drawings o CSI Master format – The 16 Divisions How to Coordinate Specifications and Drawings Order of Precedence How to find information quickly Standard Blueprint Symbols o Basic Organization of Blueprints 3. Basic Scheduling/Material Ordering & Control 4 Hours CPM Schedules / Bar Charts Two-Week Look-Ahead Schedules Coordination with other Trades and the GC o Material Inventory Controls How to Anticipate Future Materials Needs o Reordering Materials taken from Inventory 4. Cost Codes/Time sheets 4 Hours Purpose of the Cost Codes How to Set up Crews Using Cost Codes How to Track Costs on a Weekly Basis How to Handle Cost Overruns / Bad Bids How to Fill Out Time sheets How to Cost Code Time sheets 5. Change Orders Recognition 4 Hours o How to recognize Defective Contract Documents? o How to recognize Conflicts in Contract Documents? o How to recognize Omissions Contract Documents? o How to recognize Ambiguity in Contract Documents? o How to recognize Differing Site Conditions?

o Time Limits for Reporting DSC, Delays, Weather, etc.

6. Communications – Oral and Written 4 Hours Why Good Communications lead to Project Success Checklist of Project Communication Tools o When Should You Write a Letter or Memo? How to Write a Good Daily Report o Being Professional in Language and Speech o Elements of Oral Communications with Inspectors & Managers o Hallmarks of Effective Oral Communication with other Trades 7. How to manage workers 4 Hours o What is a Foreman? o Becoming the Leader What it Means to Represent the Company How to Motivate Workers o When to Speak – When to Listen o How to Get Crews to Buy into your Plan How to Deal with the Disruptive Worker Problem Solving Methodology 8. Problem Solving Basics 4 Hours o How to spot a problem? What you need to do to solve the problem o Who has the solution to the problem o Problem Solving Scenarios – Interactive Problem

Solving Eight Case Studies